

AGENDA
MCFARLAND CITY COUNCIL
MCFARLAND SUCCESSOR AGENCY
MCFARLAND PUBLIC FINANCE AUTHORITY
MCFARLAND IMPROVEMENT AUTHORITY
MCFARLAND PARKING AUTHORITY

SPECIAL MEETING

CITY COUNCIL CHAMBERS

103 W. SHERWOOD AVE, MCFARLAND, CA

May 24, 2023

5:45 PM

In Person Meeting

How to submit public comments:

The meetings of the City Council and all municipal entities, commissions, and boards (“the City”) are open to the public. At regularly scheduled meetings, members of the public may address the city on any item listed on the agenda, or on any non-listed matter over which the city has jurisdiction. At special or emergency meetings, members of the public may only address the city on items listed on the agenda.

There is a time limitation of two minutes per person. For any item that is not on the agenda and within the jurisdiction or interest of the city, please come to the podium at this time. The Brown Act does not permit any action or discussion on items not listed on the agenda. If you wish to speak regarding a scheduled agenda item, please come to the podium when the item number and subject matter are announced, and the mayor opens Public Comment on the item. When recognized, please begin by providing your name and address for the record (optional). Anyone wishing to submit written information at the meeting needs to furnish ten (10) copies to the City Clerk in advance to allow for distribution to City Council, staff, and the media. Willful disruption of the meeting shall not be permitted. If the Mayor finds that there is in fact willful disruption of any City Council Meeting, he/she may order the disrupting parties out of the room and subsequently conduct the City’s business without them present.

Americans with Disabilities Act:

In compliance with the ADA, if you need special assistance to participate in a city meeting or other services offered by the City, please contact the City Clerk’s office, at (661) 792-3091 ext. 2135. Notification of at least two hours prior to the meeting, or time when services are needed, will assist the city staff in assuring those reasonable arrangements can be made to provide accessibility to the meeting or services.

CALL TO ORDER: Mayor Saul Ayon

ROLL CALL:

Mayor, Saul Ayon

Vice Mayor, Ricardo Cano

Council Member/Board Member, Amador Ayon

Council Member/ Board Member, Anita Gonzalez

Council Member/Board Member, Maria T. Pérez

INVOCATION

PLEDGE OF ALLEGIANCE

PUBLIC COMMENT: The public may address the Council/Board Member on items which do not appear on the agenda. Council/Board Members may respond briefly to statements made or questions posed. They may ask a question for clarification; may refer the item to staff for further study or for placement on a future agenda. **Speakers are limited to two minutes for each person.** Please state your name and address for the record prior to making a presentation. Fifteen minutes total will be allowed for any one subject.

PRESENTATIONS, INTRODUCTIONS AND AWARDS

1. Report and Discuss the City of McFarland's Preliminary Operating Budget -**General Funds** Budget for Fiscal Year 2023/2024. (Listening Session)
 - a. Brief Presentation by Finance Director Diego Viramontes
 - b. Questions and Answers
2. Report and Discuss the City of McFarland's Preliminary Operating Budget – **Enterprise Funds** Budget for Fiscal Year 2023/2024. (Listening Session)
 - a. Brief Presentation by Finance Director Diego Viramontes
 - b. Questions and Answers

ADJOURNMENT

This is to certify this agenda was posted at McFarland City Hall on **May 23, 2023.**

Francisca Alvarado
Francisca Alvarado, City Clerk

Kenneth Williams, City Manager

Next Meeting: Regular City Council **May 25, 2023.**

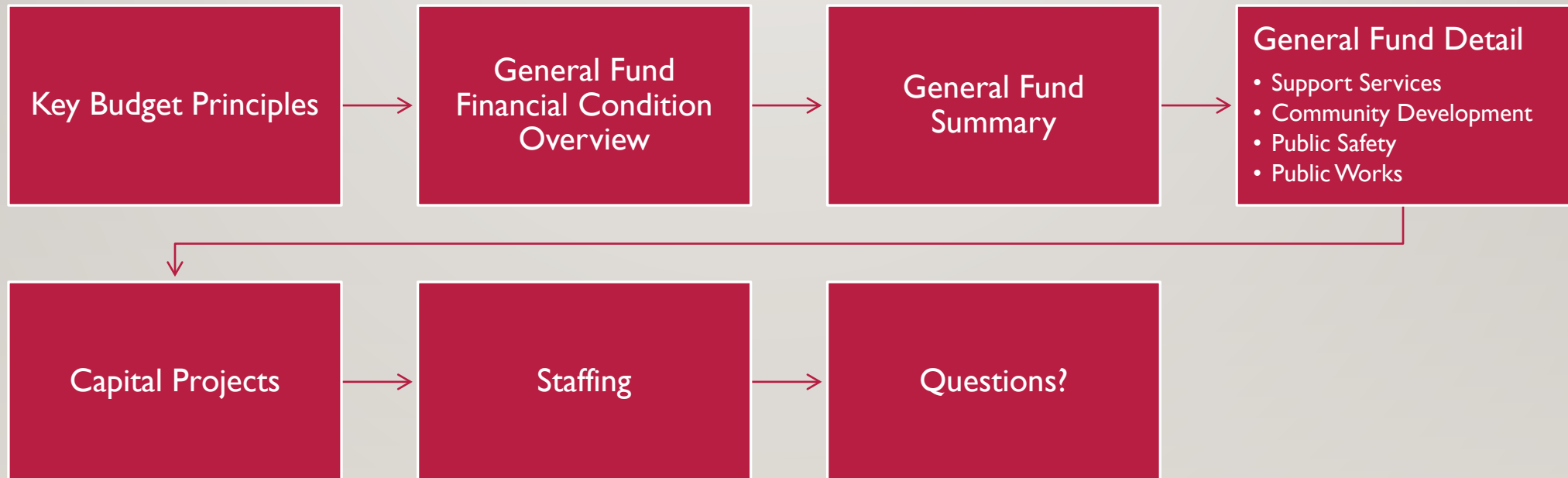
The City of McFarland does not discriminate based on disability and complies with the provisions of the Americans with Disabilities Act (ADA). If you need special assistance to participate in this meeting, please contact the City Clerk's Office at (661) 792-3091 at least two hours prior to the meeting to make reasonable arrangements to ensure accessibility to this meeting.



FISCAL YEAR 2023-24 PRELIMINARY ANNUAL BUDGET REVIEW – GENERAL FUND

MAY 24, 2023

AGENDA



KEY BUDGET PRINCIPLES

Fiscally Responsible and Balanced

Preserves Essential Services

Reflects Council's Priorities

- Neighborly and Safe Community
- Sustainable Infrastructure
- Efficient and Effective Government

GENERAL FUND FINANCIAL CONDITION OVERVIEW

Projected Unassigned Fund Balance at 7% of Operating Expenditures

- Below Target of 35%

Short Term Solution

- American Rescue Plan Act (ARPA) Funds to Offset Rising Fire Services and Public Safety Costs for Fiscal Years 2022-23 & 2023-24

Long Term Solution

- Measure M & O Revenues
- Future Commercial, Residential and Industrial Development
- Review of Organizational Structure



GENERAL FUND SUMMARY

GENERAL FUND

Definition: The main fund used for most of the city's functions.

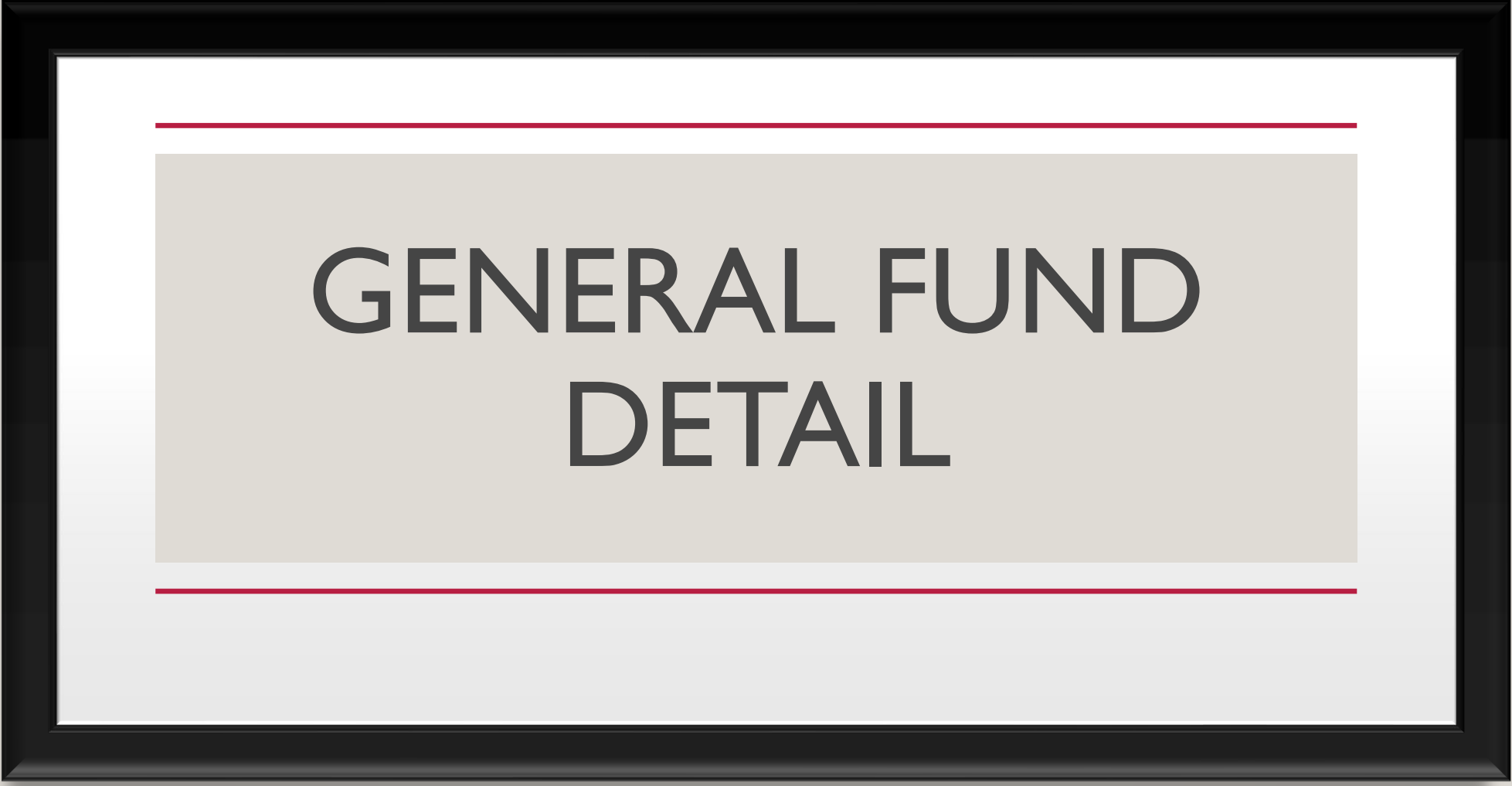
Revenue sources: Primarily taxes.

Uses: Covers expenses for services such as police, fire protection, public works, and general administration.



	2021-22 Actual	2022-23 Projected	2023-24 Budget
REVENUES			
Taxes and Franchise Fees			
General Property Tax	\$469,493	\$485,574	\$495,286
VLF Swap Property Tax	1,516,275	1,546,600	1,577,532
General Sales Tax	483,058	483,359	486,072
Measure M Sales Tax	-	120,000	600,000
Franchise Fees	203,162	151,788	154,824
Business License Tax	73,861	69,328	70,715
Property Transfer Tax	13,392	14,976	15,276
Total Taxes	2,759,241	2,871,626	3,399,704
Permit and Service Charges			
Development Review	408,541	397,999	671,258
Conditional Use Permit (CUP) Fees	519,770	3,303,482	589,388
Other Charges	4,960	1,798	1,833
Total Permit and Service Charges	933,272	3,703,279	1,262,479
Grants/Intergovernmental	564,708	4,055,127	168,510
Other Revenues	374,204	557,233	275,575
Total Revenues	4,631,424	11,187,265	5,106,268

	2021-22 Actual	2022-23 Projected	2023-24 Budget
EXPENDITURES			
Operating Costs	6,348,112	6,462,644	7,856,380
CIP Projects	1,186,965	6,280,137	794,545
Total Expenditures	7,535,076	12,742,781	8,650,924
OTHER SOURCE S (USES)			
Transfers In	3,398,549	4,431,086	4,323,887
Transfers Out	(126,861)	(144,238)	(885,047)
Expenditure Savings			38,547
Total Other Sources (U ses)	3,271,688	4,286,847	3,477,386
Sources Over (U nd er) Uses	368,036	2,731,331	(67,270)
FUND BALANCE, BEGINNING OF YEAR	266,136	634,171	3,365,502
Nonspendable			
Assigned : CUP Fees for Street Capital Projects	-	2,750,000	2,750,000
Unassigned Fund Balance	634,171	615,502	548,233
Total Fund Balance	634,171	3,365,502	3,298,233



GENERAL FUND DETAIL

GENERAL FUND SUPPORT SERVICES



City Council



City Administration



City Clerk



Human
Resources/Risk
Management



Finance & Accounting



Non-Departmental



Facilities Maintenance



Management
Information Systems

SIGNIFICANT OPERATING CHANGES

City Council	
<i>Increase to Support Essential Services</i>	
Training and Travel	10,000
Special Recognitions and Awards	5,000
<i>Reduction to Balance the Budget</i>	
City Council Opting Out of Medical Benefits	(35,000)
<i>Other changes</i>	
Establishment of City Clerk Division	(75,000)



SIGNIFICANT OPERATING CHANGES

Administration	
<i>Increase to Support Essential Services</i>	
Full Year of Full-Time City Manager	20,000
Full Year of Executive Admin Assistant	30,000
<i>Reduction to Balance the Budget</i>	
Elimination of Assistant City Manager Position	(15,000)
<i>Other changes</i>	
Establishment of Human Resources Division	(22,500)



SIGNIFICANT OPERATING CHANGES

City Clerk	
<i>Increase to Support Essential Services</i>	
Increase in Overtime for Full Year of Hourly Position	5,000
Furniture Replacement	2,500
Training and Travel	1,000
CivicClerk Agenda Management	5,000
 <i>Other changes</i>	
Establishment of City Clerk Division	75,000



SIGNIFICANT OPERATING CHANGES

Human Resources/Risk Management	
<i>Increase to Support Essential Services</i>	
Full Year of HR Director Position	10,000
Training and Travel	4,000
Furniture Replacement	1,000
Supplies to Create and Secure Personnel Files	4,000
<i>Other changes</i>	
Establishment of Human Resources Division	22,500



SIGNIFICANT OPERATING CHANGES

Finance	
<i>Increase to Support Essential Services</i>	
Training and Travel	1,500
Indirect Cost Allocation Plan	11,000
<i>Reduction to Balance the Budget</i>	
Contract Services - Staff Accountant	(14,000)



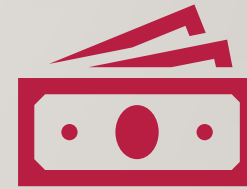
GENERAL FUND COMMUNITY DEVELOPMENT



Planning



Building Inspection



Grant
Administration

SIGNIFICANT OPERATING CHANGES

Planning	
<i>Increase to Support Essential Services</i>	
Training and Travel	5,000
Full Year of Senior City Planner	27,700
Full Year of Full-Time Community Development Director	65,300
Increase in Reimbursable Professional Services for New Development Projects	183,000



SIGNIFICANT OPERATING CHANGES

Building	
<i>Increase to Support Essential Services</i>	
Training and Travel for Building Inspector and Community Development Director	6,500
Full Year of Building Inspector	90,000



SIGNIFICANT OPERATING CHANGES

Grant Administration	
<i>Increase to Support Essential Services</i>	
Training and Travel for Grant Admin in Training	1,500
Engineering Services for Preliminary Design Estimates for Grant Applications	25,000
<i>Reduction to Balance the Budget</i>	
Reclassification of Grant Admin To Grant Admin in Training	(30,000)



GENERAL FUND PUBLIC SAFETY

Police Services

Animal Control Services

Code Enforcement

SIGNIFICANT OPERATING CHANGES

Police Department	
<i>Increase to Support Essential Services</i>	
Full Year of Full-Time Police Chief	145,000
Full Year of Police Corporal	110,000
Full Year of Police Captain	100,000
Full Year of Police Officer Vacancies	150,000



SIGNIFICANT OPERATING CHANGES

Animal Control	
<i>Increase to Support Essential Services</i>	
Grant Funded Spay and Neuter Program	73,800
Training and Travel for Animal Control Officers	2,000
Special Activities - Community Outreach	1,000
Additional of Body Armor for Animal Control Officers	2,000
<i>Other changes</i>	
Reduction due to change in Department Head	(25,000)





Engineering



Streets

GENERAL FUND PUBLIC WORKS

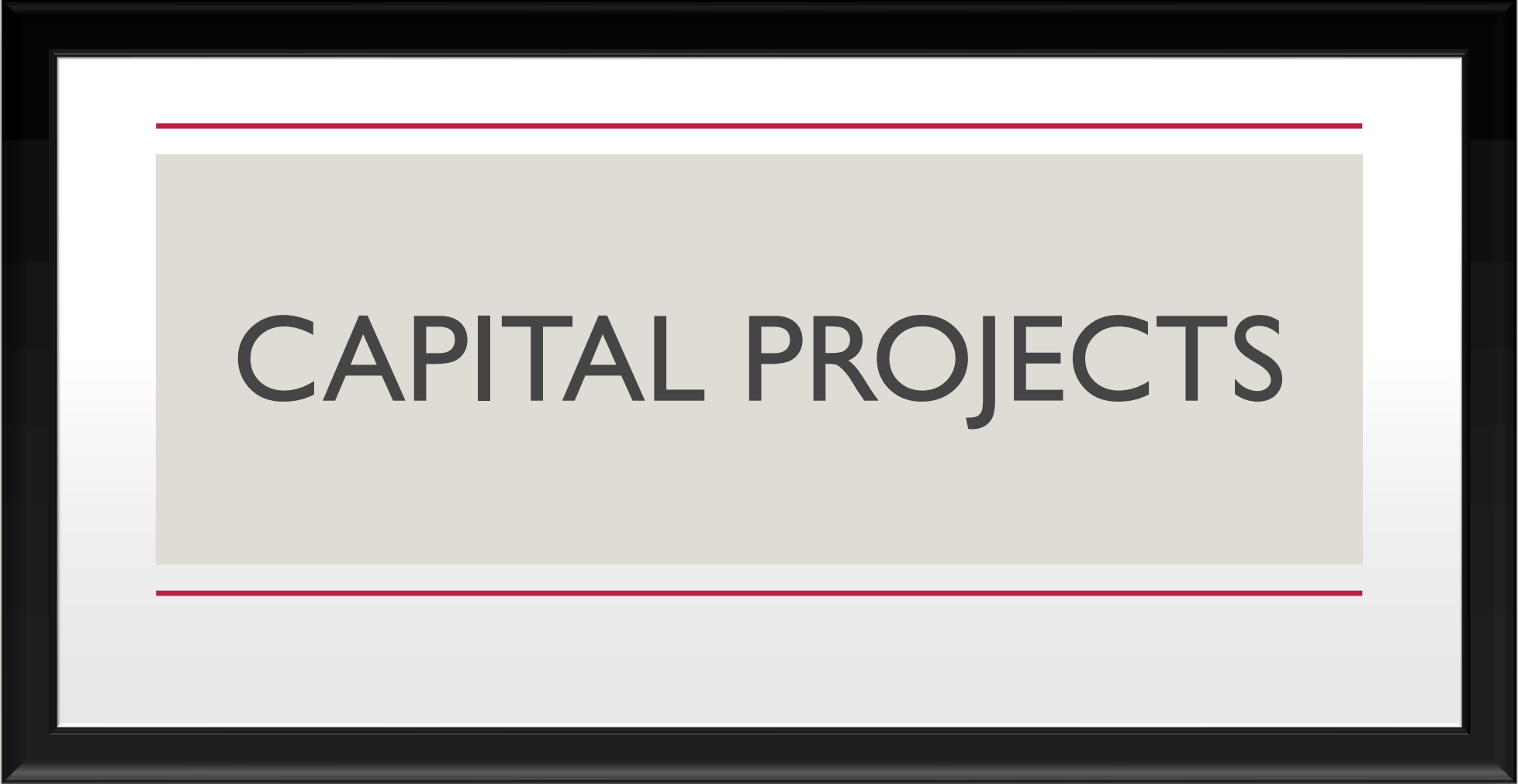


Community
Center

SIGNIFICANT OPERATING CHANGES

Streets	
<i>Increase to Support Essential Services</i>	
Full Year of Deputy Public Works Director	86,100
Full Year of Streets Maintenance Vacancies	28,900





A rectangular sign with a black frame is mounted on a light gray wall. The sign has a white background with a central light gray rectangle. The text "CAPITAL PROJECTS" is written in a bold, dark gray, sans-serif font within this central rectangle. Two thin red horizontal lines are positioned above and below the central gray rectangle. The bottom of the image shows a wooden floor with vertical planks.

CAPITAL PROJECTS

CIP SUMMARY BY FUNDING SOURCE AND CATEGORY BY YEAR

	2023-24	2024-25	2025-26	2026-27	2027-28
CIP Projects By Funding Source					
Capital Outlay Fund					
General Fund	692,958	18,066,771	-	-	-
General Fund: GEO CUP Fees	-	911,400	-	-	-
Grants	3,000	375,500	1,500	1,500	1,500
Gas Tax/SB1	252,000	534,247	82,300	90,500	99,000
Transportation Development Act (TDA)	211,178	156,000	-	-	-
Development Impact Fee Fund	-	-	-	-	-
Total Capital Outlay Fund	1,159,136	20,043,918	83,800	92,000	100,500
American Rescue Plan Act (ARPA)	-	-	-	-	-
Enterprise Funds					
Sewer	460,000	4,552,000	8,117,000	7,139,000	-
Water	4,385,000	17,490,000	6,045,000	50,000	-
Refuse	-	-	-	-	-
Transit	76,000	1,220,000	-	-	-
Total Enterprise Funds	4,921,000	23,262,000	14,162,000	7,189,000	-
TOTAL	6,080,136	43,305,918	14,245,800	7,281,000	100,500

FY2022-23 GENERAL FUND CARRYOVER CAPITAL PROJECTS

Project	General Fund	Gas Tax	SB1	TDA	Impact Fees	Grants	Total
City Buildings & Facilities							
Online Permitting Software and Server						40,000	40,000
Repair Roof at 209 West Kern Avenue	15,000						15,000
Total City Buildings & Facilities	15,000	-	-	-	-	40,000	15,000
Park Improvements							
Community Garden/Trail						2,311,454	2,311,454
Total Park Improvements	-	-	-		-	2,311,454	2,311,454
Streets and Transportation							
(HSIP) - Cycle 10-Various crosswalks throughout West Perkins, East Perkins, San Lucas						249,900	249,900
Road Rehabilitation (RSTP) - W. Perkins Ave and 3rd Street						396,000	396,000
Road Rehabilitation (RSTP/HIP) - W Side Corner of Harlow to California						441,119	441,119
Road Rehabilitation - Ebell Street - Woodruff to Mast			40,000	280,017			320,017
Road Rehabilitation - Wiley Street - Sherwood to Roberts			26,425	414,662			441,087
Road Rehabilitation - San Juan Street - Sherwood to Perkins			619,678				619,678
Road Rehabilitation - East Kern Avenue - Industrial to San Pedro			30,555				30,555
Road Rehabilitation - Overpasses - Sherwood, Perkins, Elmo			37,615				37,615
Improvements to Elmo Sump					78,283		78,283
Total Streets and Transportation	-	-	754,273	694,679	78,283	1,087,019	2,614,254

FY2023-24 GENERAL FUND CAPITAL PROJECTS

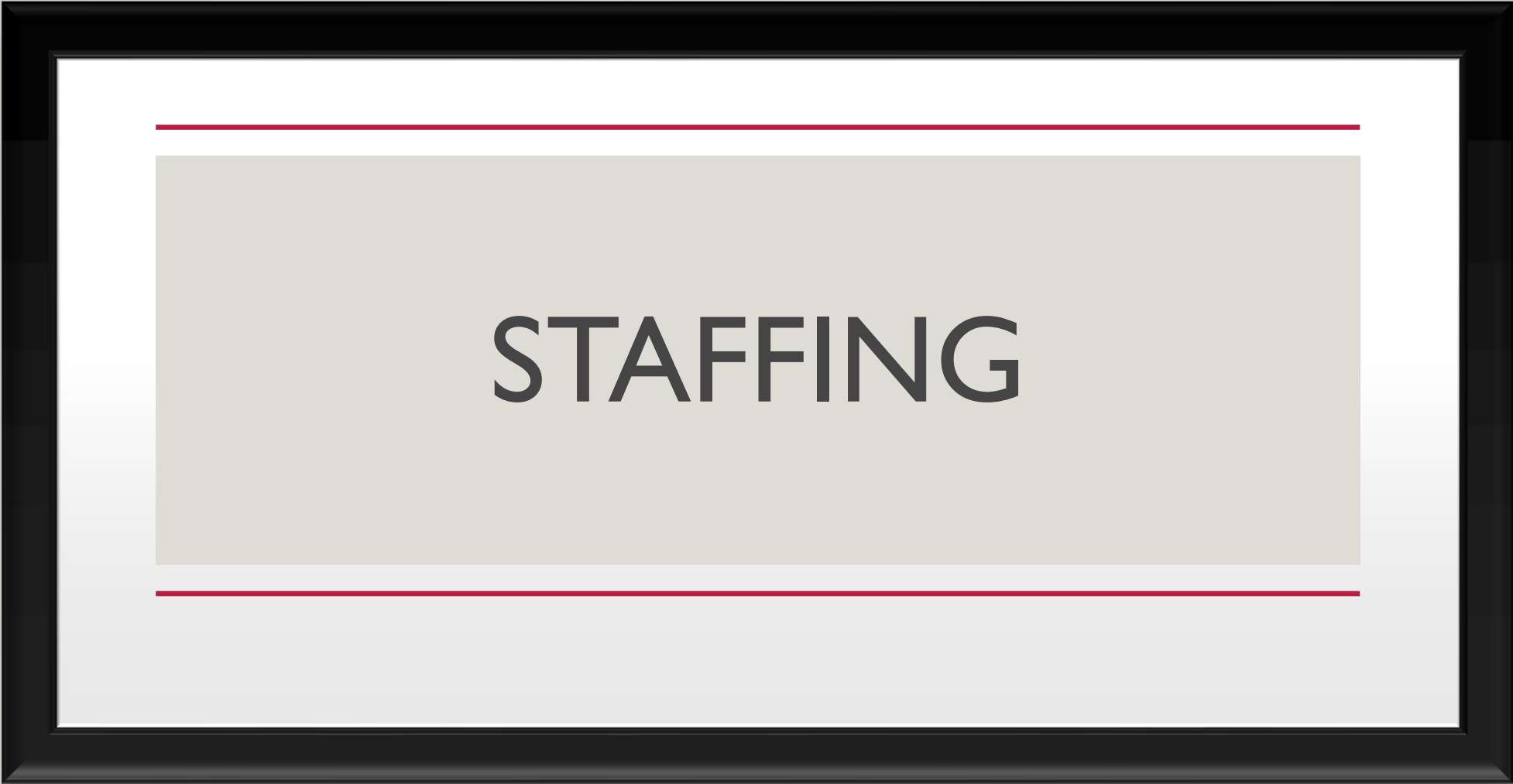
Project	General Fund	Gas Tax	SB1	TDA	Impact Fees	Grants	Total
City Buildings & Facilities							-
Secondary Domain Controller/File Server	24,472						24,472
Online Permitting Software and Server	42,848						42,848
Total City Buildings & Facilities	42,848	-	-		-	-	67,320
Park Improvements							
Community Garden/Trail	208,546						208,546
Total Park Improvements	208,546	-	-		-	-	208,546
Streets and Transportation							
(HSIP) - Cycle 10-Various crosswalks throughout West Perkins, East Perkins, San Lucas - Additional funding request for existing Project				91,100			91,100
Road Rehabilitation (RSTP) - W. Perkins Ave and 3rd Street - Additional funding request for existing Project				51,000			51,000
Road Rehabilitation (RSTP/HIP) - W Side Corner of Harlow to California - Additional funding request for existing Project				69,078			69,078
Road Rehabilitation - West Kern Avenue - 3rd to 5th Street - New Project Design			85,000				85,000
Road Rehabilitation - Cliff Avenue - Mast to Frontage - New Project Design			46,000				46,000
Road Rehabilitation - 3rd Street - W. Sherwood to W. Perkins - New Project Design			53,000				53,000
Asphalt Rejuvenation - Various Streets - New Project		68,000				3,000	71,000
Total Streets and Transportation	-	68,000	184,000	211,178	-	3,000	466,178

FY2022-23 ENTERPRISE FUNDS CARRYOVER CAPITAL PROJECTS

Project	ARPA	Sewer Fund	Water Fund	Grants	Total
Sewer System Improvements					
Generator for Lift Stations		25,000			25,000
PLC/Pump Control Panels		190,000			190,000
Total Sewer System Improvements	-	215,000	-	-	190,000
 Water System Improvements					
1, 2, 3 TCP Treatment - Browning Well			500,000		500,000
New Well For Expansion			300,000		300,000
Garzoli Well Emergency StandBy Generator			425,000		425,000
Total Streets and Transportation	-	-	1,225,000	-	1,225,000
 Public Transportation Improvements					
New Transit Station				54,000	54,000
Total Streets and Transportation	-	-	-	54,000	54,000

FY2023-24 ENTERPRISE FUNDS CAPITAL PROJECTS

Project	ARPA	Sewer Fund	Water Fund	Grants	Total
Sewer System Improvements					
Fleet Replacement		35,000			35,000
Wastewater Expansion		370,000			370,000
Wastewater Line to Eastside (Taylor)		55,000			55,000
Total Sewer System Improvements	-	460,000	-	-	460,000
Water System Improvements					
Fleet Replacement			35,000		35,000
1, 2, 3 TCP Treatment - Browning Well			3,000,000		3,000,000
Taylor Well Replacement				500,000	500,000
Taylor Well Replacement StandBy Generator				425,000	425,000
New Well Emergency StandBy Generator				425,000	425,000
Total Streets and Transportation	-	-	3,035,000	1,350,000	4,385,000
Public Transportation Improvements					
New Transit Station				76,000	76,000
Total Streets and Transportation	-	-	-	76,000	76,000



STAFFING

The image shows a presentation slide with the word "STAFFING" in a large, bold, dark grey sans-serif font. The text is centered within a light beige rectangular area. This area is framed by a white border, which is further enclosed by a thick black frame. Two thin red horizontal lines are positioned above and below the beige area, within the white border. The entire slide is set against a light grey background, and a wooden floor is visible at the bottom of the frame.

VACANT POSITIONS - AUTHORIZED

Position	Status	General Fund	Lighting and Landscape Fund	Water Fund	Sewer Fund	Refuse Fund	Public Transit	Total Annual Cost
Police Office Tech	RECRUITING	34,989						34,989
Administrative Assistant PW	BACKGROUND CHECK	13,259		19,889	19,889	13,259		66,297
Code Enforce Officer	RECRUITING	25,542		4,724	4,724			34,989
Community Dev Director	BACKGROUND CHECK	151,192						151,192
Deputy Public Works Director	RECRUITING	86,248				24,642	12,321	123,212
Deputy Public Works Director	RECRUITING			61,606	61,606			123,212
Police Captain	RECRUITING	145,900						145,900
Police Corporal	RECRUITING	108,910						108,910
Police Officer	RECRUITING	100,785						100,785
Groundskeeper	RECRUITING		63,653					63,653
Street Maint I	BACKGROUND CHECK	67,938						67,938
Water Operator III/Supervisor	RECRUITING			106,855				106,855
Water Operator I	RECRUITING			79,280				79,280
Water Operator II	RECRUITING			86,767				86,767
Wastewater Operator In Training	RECRUITING				71,442			71,442
Grants Administrator	ON HOLD	-						-
Accounting Clerk II	ON HOLD	-						-
		734,764	63,653	359,121	157,661	37,902	12,321	1,365,421

NO NEW STAFFING REQUESTS

QUESTIONS?





FISCAL YEAR 2023-24 PRELIMINARY ANNUAL BUDGET REVIEW – ENTERPRISE FUNDS

MAY 24, 2023

AGENDA

Enterprise Funds Financial Condition Overview

Enterprise Fund Summaries

- Sewer Fund
- Water Fund
- Refuse Fund
- Public Transportation Fund

Enterprise Fund Detail

- Sewer Fund
- Water Fund
- Refuse Fund
- Public Transportation Fund

ENTERPRISE FUNDS FINANCIAL CONDITION OVERVIEW

Projected Sewer Unrestricted Fund Balance at 46% of Operating Expenditures

- Above Target of 35%
- Below levels necessary to fund long-term capital needs

Projected Water Unrestricted Fund Balance at 35% of Operating Expenditures

- Meets Target of 35%
- Below levels necessary to fund long-term capital needs

Options to Fund Long-Term Capital Needs

- State Revolving Fund Grant – Minimal impact on utility rates
- Long-Term Financing – Significant impact on utility rates



ENTERPRISE FUNDS SUMMARIES

ENTERPRISE FUND



Definition: Fund for services that are supposed to be financially self-sustaining.



Revenue sources: Fees charged to users of the service.



Uses: Water and sewer systems, public transportation, public utilities, etc.

SEWER FUND SUMMARY	2021-22 Actual	2022-23 Projected	2023-24 Budget
REVENUES			
Sewer Service Charges	\$1,921,334	\$1,951,645	\$1,990,678
Development Impact Fees	112,486	80,349	240,052
Grants/Intergovernmental	(10,586)	19,220	370,000
Other Revenues	57,549	47,883	-
Total Revenues	2,080,783	2,099,097	2,600,730
EXPENDITURES			
Operating Costs	1,784,678	1,566,800	2,072,127
CIP Projects	-	343,103	466,500
Total Expenditures	1,784,678	1,909,903	2,538,627
OTHER SOURCES (USES)			
Transfers In	-	-	-
Transfers Out	(17,490)	(18,396)	(24,943)
Expenditure Savings			34,402
Total Other Sources (Uses)	(17,490)	(18,396)	9,460
Sources Over (Under) Uses	278,615	170,798	71,563
FUND BALANCE, BEGINNING OF YEAR	869,013	1,147,628	1,318,426
FUND BALANCE, END OF YEAR			
Restricted: Development Impact Fees	112,486	192,835	432,887
Unrestricted Fund Balance	1,035,142	1,125,591	957,102
Total Fund Balance	1,147,628	1,318,426	1,389,989

SIGNIFICANT OPERATING CHANGES

Sewer	
<i>Increase to Support Essential Services</i>	
Sewer Master Plan	265,900
Sewer Rate Study	50,000
Full Year of Wastewater Operator In Training	75,000
Full Year of Deputy Public Works Director	65,300



WATER FUND SUMMARY	2021-22 Actual	2022-23 Projected	2023-24 Budget
REVENUES			
Water Service Charges	\$1,868,050	\$1,855,529	\$1,892,639
Development Impact Fees	294,404	161,357	382,977
Grants/Intergovernmental	5,000	-	1,350,000
Other Revenues	5,781,731	25	-
Total Revenues	7,949,185	2,016,911	3,625,617
EXPENDITURES			
Operating Costs	1,866,871	1,626,218	2,166,251
CIP Projects	-	1,416,706	4,385,000
Total Expenditures	1,866,871	3,042,924	6,551,251
OTHER SOURCES (USES)			
Transfers In	-	-	-
Transfers Out	(17,583)	(18,456)	(25,060)
Expenditure Savings			84,802
Total Other Sources (Uses)	(17,583)	(18,456)	59,742
Sources Over (Under) Uses	6,064,731	(1,044,468)	(2,865,892)
FUND BALANCE, BEGINNING OF YEAR	1,481,457	7,546,188	6,501,720
FUND BALANCE, END OF YEAR			
Restricted: 123 TCP Litigation Funds	5,838,571	5,338,571	2,338,571
Restricted: Development Impact Fees	284,983	146,341	529,318
Unrestricted Fund Balance	1,422,634	1,016,808	767,939
Total Fund Balance	7,546,188	6,501,720	3,635,828

SIGNIFICANT OPERATING CHANGES

Water	
<i>Increase to Support Essential Services</i>	
Water Master Plan	50,000
Water Rate Study	50,000
Training and Travel	5,000
Increase in Utilities for Water System	80,000
Full Year of Water Supervisor	114,000
Full Year of Operator II	92,300
Full Year of Operator I	80,000
Full Year of Deputy Public Works Director	65,300



REFUSE FUND SUMMARY	2021-22 Actual	2022-23 Projected	2023-24 Budget
REVENUES			
Refuse Service Charges	\$1,329,986	\$1,353,146	\$1,373,443
Grants/Intergovernmental	47,892	-	-
Other Revenues	78,056	92,636	94,025
Total Revenues	1,455,933	1,445,781	1,467,468
EXPENDITURES			
Operating Costs	1,347,336	1,551,362	1,679,452
CIP Projects	-	-	-
Total Expenditures	1,347,336	1,551,362	1,679,452
OTHER SOURCES (USES)			
Transfers In	-	-	-
Transfers Out	(11,475)	(14,515)	(17,299)
Expenditure Savings			7,301
Total Other Sources (Uses)	(11,475)	(14,515)	(9,998)
Sources Over (Under) Uses	97,122	(120,096)	(221,983)
FUND BALANCE, BEGINNING OF YEAR	136,199	233,321	113,225
FUND BALANCE, END OF YEAR	233,321	113,225	(108,758)

SIGNIFICANT OPERATING CHANGES

Refuse	
<i>Increase to Support Essential Services</i>	
Full Year of Deputy Public Works Director	25,000
Refuse Rate Study	20,000



TRANSIT FUND SUMMARY	2021-22 Actual	2022-23 Projected	2023-24 Budget
REVENUES			
Transit Service Charges	\$0	\$0	\$0
Grants/Intergovernmental	53,742	97,946	129,536
Other Revenues	-	-	-
Total Revenues	53,742	97,946	129,536
EXPENDITURES			
Operating Costs	127,062	84,739	112,243
CIP Projects	-	54,000	76,000
Total Expenditures	127,062	138,739	188,243
OTHER SOURCES (USES)			
Transfers In	68,676	97,735	-
Transfers Out	(3,497)	(4,034)	(5,123)
Expenditure Savings			3,080
Total Other Sources (Uses)	65,179	93,701	(2,043)
Sources Over (Under) Uses	(8,141)	52,908	(60,750)
FUND BALANCE, BEGINNING OF YEAR	(17,481)	(25,622)	27,286
FUND BALANCE, END OF YEAR	(25,622)	27,286	(33,464)

SIGNIFICANT OPERATING CHANGES

Public Transportation

Increase to Support Essential Services

Full Year of Transit Driver	10,900
Full Year of Deputy Public Works Director	12,500



QUESTIONS?

